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**Effect of Locus of Resource Control  
on Operational Efficiency in  
Distributed Operations**

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Space Network Control Workshop,  
Goddard Space Flight Center  
Dec. 12&13, 1990

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I-1

**OVERVIEW**

**PROBLEM**

- SNC FROM THE CUSTOMER'S PERSPECTIVE
- REQUIREMENTS FOR COORDINATING COMM AND OTHER RESOURCES

**LOCUS OF CONTROL IN DISTRIBUTED OPERATIONS**

- DIFFERENT WAYS TO DISTRIBUTE CONTROL

**EFFICIENCY**

- GENERAL CONSIDERATIONS
- EFFICIENCY EFFECTS DEPENDING ON CONTROL DISTRIBUTION

**RECOMMENDATIONS**

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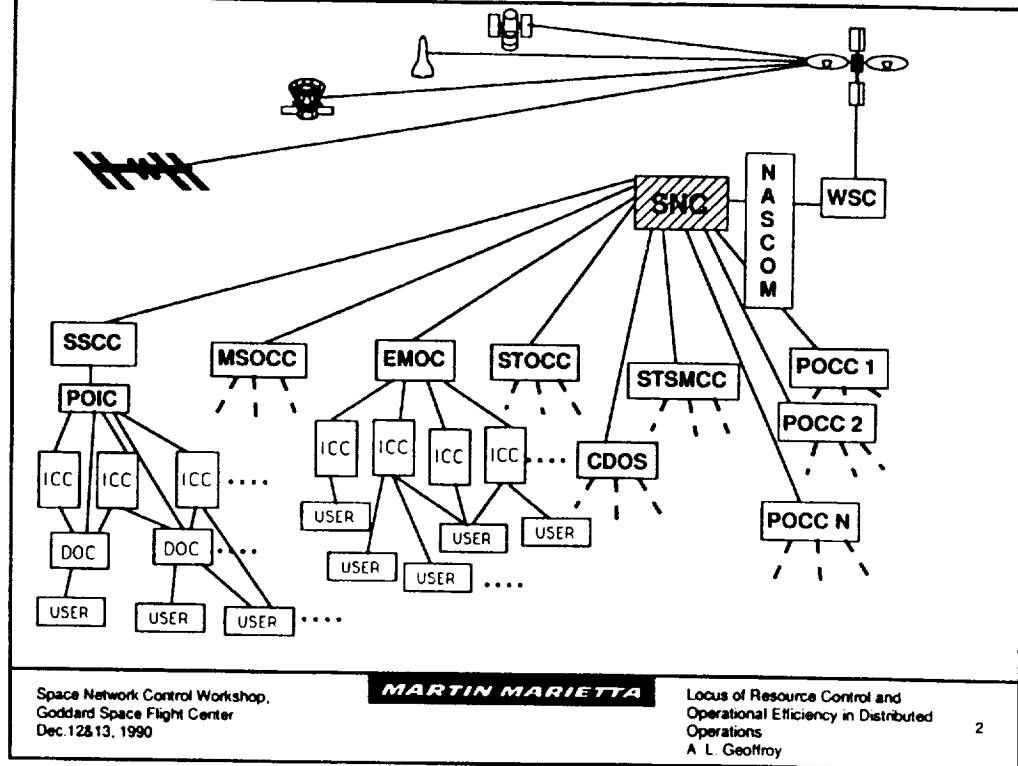
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1

I-2

## SNC USAGE IN THE ATRSS ERA



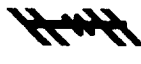
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## ACRONYM & ICON LIST

ATDRS	Advanced Tracking and Data Relay Satellite	POIC	Payload Operations Integration Center
CDOS	Customer Data and Operations System	POCC	Payload Operations Control Center
DOC	Discipline Operations Center	SNC	Space Network Control
EMOC	Eos Mission Operations Center	SSF	Space Station Freedom
Eos	Earth Observing System	SSCC	Space Station Control Center
HST	Hubble Space Telescope	STOCC	Space Telescope Operations Control Center
ICC	Instrument Control Center	STS	Space Transportation System (Shuttle)
MSOCC	Mission Support Operations Control Center	STSMCC	Space Transportation System Mission Control Center
NASCOM	NASA Communications	WSC	White Sands Complex



ATDRS



SSF



HST



STS



Generic  
Satellite

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1-4

## DEMANDS ON THE SNC

LARGE NUMBER OF USERS

DIVERSE USER REQUIREMENTS

DIFFERENCES IN TIMING OF INPUT REQUIREMENTS

CONTINGENCY HANDLING

SYSTEM RESPONSIVENESS

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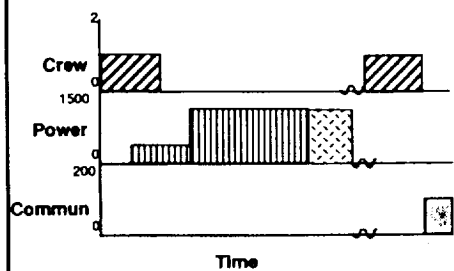
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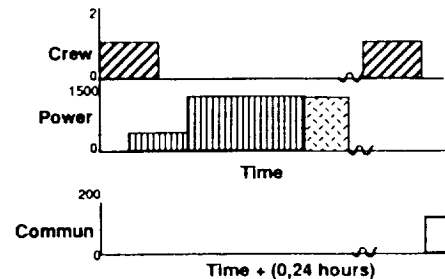
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1-5

## TIGHTNESS OF RESOURCE COUPLING



Communications requirements tightly  
coupled with other resource requirements



Communications requirements loosely  
coupled with other resource requirements

- TIGHTNESS OF RESOURCE COUPLING
- FIXED v. GENERIC REQUESTS
- CONJUNCTIVE v. INDIVIDUAL REQUIREMENTS
- REAL-TIME REQUIREMENTS

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1-6

## SHARING INFORMATION and SHARING CONTROL

ACCESS IN ANY DISTRIBUTED NETWORK MUST BE DISTRIBUTED,  
BUT CONTROL MAY OR MAY NOT BE

WHEN MANY NODES HAVE A LARGE NUMBER OF INTERACTIONS,  
CENTRALIZED CONTROL EASES THE SCHEDULING PROBLEM

IN NETWORKS WHERE INTER-NODE INTERACTIONS ARE WELL  
PARTITIONED INTO SMALLER LOCAL NETWORKS, DISTRIBUTED  
CONTROL IS PREFERABLE

DISTRIBUTION OF CONTROL MAY BE REQUIRED EVEN WHEN THERE IS  
A HIGH LEVEL OF INTER-NODE INTERACTION, BECAUSE OF :

- SECURITY/PRIVACY
- DISTRIBUTION OF AUTHORITY

FLEXIBILITY OR EFFICIENCY MAY BE LOST IN A NETWORK WITH  
DISTRIBUTED CONTROL

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1-7

## POTENTIAL WAYS OF DISTRIBUTING CONTROL

CENTRALIZED CONTROL WITH DISTRIBUTED ACCESS:

- GLOBALLY AVAILABLE INFORMATION
- DECISION MAKING BY CENTRAL AUTHORITY WITH ALL  
RELEVANT INFORMATION
- RELATIVE PRIORITIES GLOBALLY ESTABLISHED

DISTRIBUTED CONTROL OPTIONS:

- BLOCK RESOURCE ALLOCATION
- CROSS-SCHEDULER NEGOTIATIONS
- CONTROL RE-DIRECTION

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1-8

## EFFICIENCY PROBLEMS UNRELATED TO DISTRIBUTION OF CONTROL

### PROBLEM SIZE

- TOO LARGE FOR ANY KNOWN METHOD OF INTELLIGENT CENTRALIZED SCHEDULING
- TOO MANY INTERDEPENDENCIES FOR EFFICIENCY TO BE MAINTAINED WITH DECOMPOSITION

### LEVEL OF PLANNING PROBLEM

- MOVING FROM STRATEGIC PLANNING TO EXECUTABLE SCHEDULES
  - CHANGES IN LEVEL OF DETAIL NECESSITATE EITHER INITIAL OVERBOOKING OR INEFFICIENT MARGINS
  - CONCURRENCY OF REQUIREMENTS MUST BE TRUE FOR VALID SCHEDULES, BUT ONLY SUMMED REQUIREMENTS ARE AVAILABLE IN EARLY PHASES OF PLANNING

### FLEXIBILITY

- THE MORE FLEXIBILITY ALLOWED IN RESOURCE ENVELOPES, THE MORE INEFFICIENCY INTRODUCED

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I-9

## EFFICIENCY PROBLEMS RELATED TO DISTRIBUTION OF CONTROL

### BLOCK ALLOCATIONS

- PREDICTABILITY OF REQUIREMENTS DETERMINES EFFICIENCY

### INTERLOCKING SCHEDULES

- TRYING TO ACHIEVE EFFICIENCY IN MULTIPLE DIMENSIONS

### SPECIFIC v. GENERIC REQUESTS

- GENERIC REQUESTS CAN BE MOST EFFICIENTLY SCHEDULED, BUT POSE DIFFICULTY IN DISTRIBUTED CONTROL OF TIGHTLY COUPLE RESOURCES

### CONTINGENCIES IN DISTRIBUTED CONTROL SCENARIOS

- EFFECTS AT A SINGLE NODE RIPPLE THROUGHOUT NETWORK
- SPEED, RESPONSIVENESS AND COORDINATION PROBLEMS

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I-10

## RECOMMENDATIONS

STUDY, STUDY, STUDY ....

- RESOURCE COUPLING, INDEPENDENCE
- REAL-TIME REQUIREMENTS
- "COORDINATION" CAPABILITIES
  - DESIRABILITY
  - FEASIBILITY
  - COST RISK & TIMING

DEVELOP APPROACH BASED ON STUDY OUTCOMES, INCLUDING:

- SYSTEM ARCHITECTURE AND DESIGN
- OPERATIONAL REQUIREMENTS/RESTRICTIONS FOR USERS EXPLICITLY GIVEN

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9